

Fiscal Year 2022 Judiciary Meetings and Conferences That Cost More Than \$100,000

(Courts of Appeals, District Courts and Other Judicial Services, Defender Services, and the Administrative Office of the U.S. Courts)

Conference Name	Location	Start Date	End Date	Cost	Attendees Funded by the Judiciary	Purpose and Benefits
Third Circuit Judicial Conference	Absecon, NJ	10/20/2021	10/22/2021	\$ 121,077	137	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 3rd Circuit (U.S. Court of Appeals for the 3rd Circuit and the U.S. district and bankruptcy courts in Delaware, New Jersey, Pennsylvania Eastern, Pennsylvania Middle, Pennsylvania Western, and the Virgin Islands).
Eighth Circuit Judicial Conference	Colorado Springs, CO	10/27/2021	10/29/2021	\$ 291,349	153	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 8th Circuit (U.S. Court of Appeals for the 8th Circuit and the U.S. district and bankruptcy courts in Arkansas Eastern, Arkansas Western, Iowa Northern, Iowa Southern, Minnesota, Missouri Eastern, Missouri Western, Nebraska, North Dakota, and South Dakota).
Post Conviction Risk Assessment-New User Training	Atlanta, GA	3/7/2022	3/11/2022	\$ 128,605	62	The training covered the role of in-district trainers and how to support officers to use the Post Conviction Risk Assessment 2.0 with fidelity and implement the results into daily supervision practices.
Orientation Seminar for Assistant Federal Defenders	Santa Fe, NM	3/14/2022	3/18/2022	\$ 287,774	162	The seminar was for new assistant federal defenders and research and writing attorneys. The program included topics on substantive federal criminal law, sentencing, trial tactics, evidence, and ethics that were presented in both plenary and breakout discussion sessions.
Staff Training Aimed at Reducing Rearrest/Criminogenic Needs and Violence Curriculum-Supervisor Training	Austin, TX	4/4/2022	4/8/2022	\$ 123,604	93	The training focused on addressing criminogenic needs (cognition, social networks, education and employment, and alcohol and drugs) as well as the propensity for violence identified by the Post Conviction Risk Assessment. Officers received training on the theory and research that support the Criminogenic Needs and Violence Curriculum, and exposure to the skills required to use the curriculum with persons under supervision.
Court Unit Executive and Chief Deputy Operational/Administrative Training	Atlanta, GA	4/11/2022	4/14/2022	\$ 747,557	451	The conference topics included issues surrounding mitigating potential risks faced by judiciary leaders; records management and public access; operations and program issues; financial administration and internal controls; budget, procurement, and travel; human resources and workplace issues; facilities management, emergency planning, and courthouse security; information technology and information technology security; legislation, rules, and general orders; and labs. Presentations were tailored to the responsibilities of circuit and district executives; appellate, district and bankruptcy clerks of court; circuit librarians; chief circuit mediators; bankruptcy administrators; and senior staff attorneys. Staff from all AO departments and the executive offices trained Judiciary leaders on a broad range of issues from risk mitigation, better practices in clerks' office administration, leveraging technology, web-presence awareness and safety, and updates on legal, financial, and operational processes. The Director made a determination that the program was necessary and that this was a cost-effective means of achieving a compelling purpose.
Federal Defender Leadership Program	Chicago, IL	4/12/2022	4/14/2022	\$ 529,627	320	The program focused on management and leadership skills for both attorney and non-attorney federal defender officer supervisors. Attendees heard presentations and discussed building and enhancing their supervisory skills and techniques. Topics included managing a diverse staff, work environment issues, and coaching and developing employees. The Director made a determination that the program was necessary and that this was a cost effective means of achieving a compelling purpose.
Post Conviction Risk Assessment-New User Training	Sacramento, CA	4/18/2022	4/22/2022	\$ 123,421	62	The training covered the role of in-district trainers and how to support officers to use the Post Conviction Risk Assessment 2.0 with fidelity and implement the results into daily supervision practices.

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Chiefs and Deputy Chiefs Administrative Meeting	Allen, TX	4/25/2022	4/28/2022	\$ 165,176	135	The meeting promoted mission critical outcomes in pretrial services, presentence investigations and reports, post-conviction supervision, resourcing and staffing strategies, and the improved use of technology.
Computer Systems Administrator Conference	Chicago, IL	4/26/2022	4/29/2022	\$ 304,538	134	The conference trained federal defender office information technology staff across the country to support the mission of the defender offices on electronic litigation support.
Fifth Circuit Judicial Conference	Nashville, TN	5/4/2022	5/7/2022	\$ 415,228	267	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 5th Circuit (U.S. Court of Appeals for the 5th Circuit and the U.S. district and bankruptcy courts in Louisiana Eastern, Louisiana Middle, Louisiana Western, Mississippi Northern, Mississippi Southern, Texas Eastern, Texas Northern, Texas Southern, and Texas Western).
Staff Training at Reducing Rearrest-Development Training	Baltimore, MD	5/2/2022	5/5/2022	\$ 180,357	105	The training focused on techniques to be used by probation and pretrial services officers to reduce rearrests and thereby improve public safety. The training session developed critical skills in officers to help them interact more effectively with persons under supervision, manage behavior, and promote communication techniques that enhance officers' effectiveness in supervising defendants and persons serving on probation. The conference also included individual coaching techniques and exercises.
Eleventh Circuit Judicial Conference	Atlanta, GA	5/4/2022	5/7/2022	\$ 314,786	206	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the Court of Appeals and the U.S. district and bankruptcy courts in the 11th Circuit (U.S. Court of Appeals for the 11th Circuit and the U.S. district and bankruptcy courts in Alabama Middle, Alabama Northern, Alabama Southern, Georgia Middle, Georgia Northern, Georgia Southern, Florida Middle, Florida Northern, and Florida Southern).
Automation Trainers' Community of Practice Conference	San Antonio, TX	5/4/2022	5/6/2022	\$ 240,740	200	The conference allowed Automation Trainers' Community of Practice trainers to collaborate and instruct participants on the best practices for designing, developing, and delivering technical knowledge and tools to their workforce.
The National Seminar for Federal Defenders	Denver, CO	5/10/2022	5/12/2022	\$ 433,505	270	The conference provided training to chief federal defenders, administrative officers, and first assistants on the operation and management of their offices with respect to Criminal Justice Act representations and trends that impact their offices. The conference allowed participants to discuss management and operational improvements and knowledge transfer.
Post Conviction Risk Assessment-Refresher Training	Detroit, MI	5/23/2022	5/27/2022	\$ 234,215	120	The training was a refresher to the original train-the-trainer conference and focused on scoring clarifications, roles, and identifying resources.
Second Circuit Judicial Conference	Bolton Landing, NY	6/21/2022	6/23/2022	\$ 221,167	155	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 2nd Circuit (U.S. Court of Appeals for the 2nd Circuit and the U.S. district and bankruptcy courts in Connecticut, New York Eastern, New York Northern, New York Southern, New York Western, and Vermont).
Eighth Circuit Judicial Conference	Rapid City, SD	7/13/2022	7/14/2022	\$ 139,889	89	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 8th Circuit (U.S. Court of Appeals for the 8th Circuit and the U.S. district and bankruptcy courts in Arkansas Eastern, Arkansas Western, Iowa Northern, Iowa Southern, Minnesota, Missouri Eastern, Missouri Western, Nebraska, North Dakota, and South Dakota).

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Paralegal & Investigator Skills Workshop	Chicago, IL	7/13/2022	7/16/2022	\$ 144,244	96	The workshop was a hands-on program providing intensive training in several skills (e.g., interviewing, case management/organization, locating records and witnesses, analyzing documents) that are essential to the daily work of paralegals and investigators. The program is designed to give participants the opportunity to learn by doing, using a combination of plenary sessions and interactive small group breakouts. In the small groups, participants practice the skills introduced in the plenary sessions, using the facts of a model case.
Ninth Circuit Judicial Conference	Big Sky, MT	7/17/2022	7/21/2022	\$ 778,580	296	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 9th Circuit (U.S. Court of Appeals for the 9th Circuit and the U.S. district and bankruptcy courts in Alaska, Arizona, California Central, California Eastern, California Northern, California Southern, Guam, Hawaii, Idaho, Montana, Northern Mariana Islands, Nevada, Oregon, Washington Eastern, and Washington Western). Being that the 9th Circuit is our largest circuit, costs for travel and conference facilities are expected to be higher than other judicial conferences. With the expected cost of the conference exceeding \$500,000, per Judicial Conference of the United States policy, the conference planners received prior approval from the Executive Committee of the Judicial Conference for the conference and sought efforts to restrain the costs of the program.
Wellness 365 Conference	Atlanta, GA	7/19/2022	7/22/2022	\$ 508,844	288	The conference educated probation and pretrial staff on stress reducing strategies, including lifestyle management, nutrition, exercise, prioritizing and managing workload induced stress, and maintaining proper mind set. Sessions will include: Crisis in Stress Management (CISM), Peer Support, and a review of the Crisis Assistance Guide. The Director made a determination that the program was necessary and that this was a cost-effective means of achieving a compelling purpose.
Jury Administrator Workshop	New Orleans, LA	7/19/2022	7/22/2022	\$ 334,603	218	The workshop addressed significant changes and improvements to the Jury Management System (JMS). The curriculum covered automation and operational topics as well as legal and best practices discussions.
Staff Training at Reducing Rearrest-Development Training	Minneapolis, MN	7/25/2022	7/28/2022	\$ 181,277	105	The training focused on techniques to be used by probation and pretrial services officers to reduce rearrests and thereby improve public safety. The training session developed critical skills in officers to help them interact more effectively with persons under supervision, manage behavior, and promote communication techniques that enhance officers' effectiveness in supervising defendants and persons serving on probation. The conference also included individual coaching techniques and exercises.
Federal Defender Administrators Conference	Cleveland, OH	7/27/2022	7/28/2022	\$ 226,844	146	The program covered a wide range of human resources, budgetary, financial, administrative, and managerial topics specifically geared towards administrative staff of federal defender offices. Most of the training provided was designed specifically for federal defender staff and is not available elsewhere.
District Meeting, U.S. Probation and Pretrial Services Office for the Northern District of Texas	Montgomery, TX	8/1/2022	8/5/2022	\$ 138,006	108	The meeting provided training to all staff on data quality, decision quality and product quality. Additional training included topics on wellness, emotional intelligence, positive culture, and leadership.
Annual National Federal Habeas Corpus Seminar	Philadelphia, PA	8/4/2022	8/6/2022	\$ 171,819	159	The seminar focused on representation in capital habeas cases that addressed claim identification, capital post-conviction investigation, factual and legal development and presentation of claims, the use of mitigation and mental health experts, the litigation of issues related to intellectual disability, mental illness, race and lethal injection, substantive and procedural habeas corpus jurisprudence, and clemency practice. Attendees included federal defenders and financial assistants and private attorneys throughout the country who represent capital habeas cases.

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Persuasive Writing Workshop & Multi-Track Seminar	Seattle, WA	8/7/2022	8/13/2022	\$ 358,513	316	The workshop focused on using fact-busting and principles of storytelling and persuasion to integrate the facts of a case in a persuasive manner with relevant legal principles, both in appeals and at trial: Multi-Track Federal Criminal Defense Seminar offers in-depth instruction in a variety of substantive areas of federal criminal defense practice.
Federal Defender Paralegal & Investigator Seminar	Seattle, WA	8/15/2022	8/18/2022	\$ 549,305	258	The seminar was a mix of plenary and concurrent breakout sessions that included presentations on areas such as sentencing mitigation, mental health, document management and analysis, online investigation, Bureau Of Prisons issues, and offense-specific tips for building a defense in a variety of federal cases. In addition, the seminar included an interpreter track with topics of interest to those who perform interpreter duties in their offices as well as paralegals and investigators who work with interpreters. The Director made a determination that the program was necessary and that this was a cost-effective means of achieving a compelling purpose.
Ninth Circuit Information Technology Conference	Phoenix, AZ	8/24/2022	8/26/2022	\$ 374,501	229	The conference allowed the technology users (judges, court executives, and information technology (IT) managers) to learn better ways to manage technology issues facing the courts. They were able to discuss and learn best practices from their peers and share their experiences to enhance technology usage in the courts. Topics included national IT initiatives, IT security awareness, and supporting mobile technology.
Sixth Circuit Judicial Conference	Louisville, KY	8/29/2022	9/2/2022	\$ 260,126	198	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 6th Circuit (U.S. Court of Appeals for the 6th Circuit and the U.S. district and bankruptcy courts in Kentucky Eastern, Kentucky Western, Michigan Eastern, Michigan Western, Ohio Northern, Ohio Southern, Tennessee Eastern, Tennessee Middle, and Tennessee Western).
Tenth Circuit Judicial Conference	Colorado Springs, CO	9/8/2022	9/10/2022	\$ 340,227	160	The conference allowed judges to consider the business of the courts and to discuss and advise on ways of improving the administration of justice within the U.S. Court of Appeals and the U.S. district and bankruptcy courts in the 10th Circuit (U.S. Court of Appeals for the 10th Circuit and the U.S. district and bankruptcy courts in Colorado, Kansas, New Mexico, Oklahoma Eastern, Oklahoma Northern, Oklahoma Western, Utah and Wyoming).
Trial Skills Advocacy Workshop	Portland, OR	9/10/2022	9/17/2022	\$ 249,567	97	The program focused on the use of a trial advocacy process to facilitate development of a persuasive, fact-based theory and supporting themes, and the advocacy skills necessary to persuasively advance that theory and those themes throughout trial. Faculty led the program through a series of plenary sessions and workshops then participants engaged in hands-on practice of those skills and received feedback in small group workshops. The program was limited to Criminal Justice Act (CJA) practitioners, both panel attorneys and federal defender staff.
District Meeting, U.S. Probation Office for the Southern District of Texas	Corpus Christi, TX	9/11/2022	9/15/2022	\$ 153,028	268	The meeting provided training to all staff with a focus on employee development and best practices and included the Probation and Pretrial Case Tracking System 360, evidence-based practices, Pretrial Risk Assessment, Post Conviction Risk Assessment, office review final report, sex offender management, location monitoring and wellness.
Techniques in Electronic Case Management III	Minneapolis, MN	9/15/2022	9/17/2022	\$ 122,109	78	This workshop exposed Criminal Justice Act panel attorneys and Federal Defender Organizations staff to the legal, strategic, and technological considerations involved with electronic and/or voluminous discovery. The program uses a combination of plenary presentations and small group, hands-on instruction.

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Conference Name	Location	Start Date	End Date	Cost	Attendees Funded by the Judiciary	Purpose and Benefits
Cybercrime Training Conference	Chicago, IL	9/19/2022	9/23/2022	\$ 315,001	145	The conference focused on effective utilization of Internet and Computer Monitoring, Internet based investigations, conducting computer searches, cyber security and how the Internet is used to commit offenses.
District Meeting, U.S. Probation and Pretrial Services Office for the Central District of California	Palm Springs, CA	9/26/2022	9/30/2022	\$ 229,408	180	The conference focused on meeting individual, group, departmental and organizational needs and objectives; including enhancing knowledge of processes and tools which can improve correctional outcomes (i.e., evidence-based practices and programs), introducing new policies/procedures and highlighting best practices with a focus on both decision making and implementation.

Fiscal Year 2022 Judiciary Conferences that Cost More Than \$100,000 (Federal Judicial Center)

Conference Name	Location	Start Date	End Date	Cost	Attendees	Purpose
Phase I Orientation Seminar for Newly Appointed U.S. District Judges	Santa Fe, NM	03/07/22	03/11/22	\$125,282	60	This new district judges program included identifying ethical issues implicating the judicial codes of conduct, organizing civil & criminal dockets to manage caseloads efficiently, recognizing issues in cases that make them more likely to settle, understanding how to conduct a criminal trial including how to address criminal pre-trial motions, and the role of the BOP.
National Workshop for U.S. Magistrate Judges I (Class of 2020 and 2021)	Nashville, TN	04/03/22	04/08/22	\$332,094	159 (FJC funded) 20 (AO funded)	Magistrate judges participated in plenary and breakout sessions designed to enhance their knowledge and skills to inlucommunication tools from Difficult Conversations: How to Discuss What Matters Most, when presiding over civil trials with particularly difficult attorneys or parties; treating transsexual individuals with the dignity and respect afforded any litigant; and apply the Fourth Amendment to advancing technologies in the context of criminal electronic discovery. In connection with the workshop, the Administrative Office conducted a retirement planning program for judges on April 7-8, 2022.
National Workshop for U.S. Bankruptcy Judges I	Nashville, TN	04/11/22	04/13/22	\$279,507	151 (FJC funded) 25 (AO funded)	This workshop allowed bankruptcy judges to identify key developments in the law, debate common judging questions, evaluate their own philosophy/approach to a series of hypothetical scenarios, and share and assess competing points of view on complicated judging concerns. In connection with the workshop, the Administrative Office conducted a retirement planning program for judges on April 14-15, 2022.
National Workshop for U.S. District Judges I + DJ Phase II Orientation Program (4/27/2022)	Washington, DC	04/28/22	04/30/22	\$250,033	174	This workshop covered how the judiciary can address new challenges while retaining its core values; discerned recent changes in evidentiary law; recognized recent changes in section 1983 litigation; practiced solving common problems in employment discrimination litigation; and developed methodologies for analyzing federal jurisdiction and complex civil cases including dispositive motions and class actions.
Federal Court Leadership Development Program Phase I Workshop (Class III)	Washington, DC	06/14/22	06/16/22	\$196,472	95	This twelve-month program, designed for nonsupervisory staff working in appellate, district, and bankruptcy courts, circuit offices, and probation and pretrial services offices, focused on helping participants develop their leadership knowledge and skills to prepare for future leadership roles.
National Workshop for US Bankruptcy Judges II	Salt Lake City, UT	07/11/22	07/13/22	\$231,158	170 (FJC funded) 25 (AO funded)	This workshop included programming on business law issues; consumer law issues; economic forecasting from a micro perspective; managing chambers; mediation; managing trials; peer group discussions; SBRA confirmation issues; Taggart; and small business financing. In connection with the workshop, the Administrative Office conducted a retirement planning program for judges on July 14-15, 2022.

Fiscal Year 2022 Judiciary Conferences that Cost More Than \$100,000 (Federal Judicial Center)

Conference Name	Location	Start Date	End Date	Cost	Attendees	Purpose
Becoming an Executive Concluding Seminar (Session 1 and 2)	Minneapolis, MN	07/12/22	07/15/22	\$120,710	107	Participants in this seminar explored best practices of crisis and disaster leadership and their implications for deputy court unit executives; adapted a leadership "toolbox" for executives which includes leading with purpose and trust-building; examined current behavioral and organizational dynamics impeding their court unit's work, and developed proactive strategies for addressing them.
National Workshop for U.S. Magistrate Judges II	Salt Lake City, UT	07/25/22	07/27/22	\$324,500	180 (FJC funded) 20 (AO funded)	Magistrate judges used communication tools from Difficult Conversations: How to Discuss What Matters Most, when presiding over civil trials with particularly difficult attorneys or parties; addressed treating transgender litigants and witnesses with the dignity and respect afforded any litigant; and applied the Fourth Amendment to advancing technologies in the context of criminal electronic discovery. In connection with the workshop, the Administrative Office conducted a retirement planning program for judges on July 28-29, 2022.
National Leadership Conferences for Chief Judges of United States District and Bankruptcy Courts	Washington, DC	08/10/22	08/12/22	\$268,798	172	The conferences were designed to provide important opportunities to engage with Committee Chairs of key Judicial Conference Committees on policies critical to their courts, to network and problem-solve with peers, provide leadership education and information to include a problem-solving framework and an opportunity for participants to collaborate with peers on judiciary-specific scenarios chief judges might encounter through a multipart simulation conducted as a tabletop exercise.
Management Development Program	Chicago, IL	08/16/22	08/17/22	\$112,029	76	This workshop for experienced supervisors allowed participants to identify managerial strengths and areas needing further development, apply strategies to foster a high-performing team, conduct challenging conversations with direct reports and implement strategies for fostering a great workplace.
National Workshop for U.S. District Judges II	San Diego, CA	08/22/22	08/26/22	\$217,932	200 (FJC funded) 19 (AO funded)	Participants attending this workshop considered how the judiciary can address new challenges while retaining its core values; discerned recent changes in evidentiary law; recognized recent changes in section 1983 litigation; practiced solving common problems in employment discrimination litigation; developed methodologies for analyzing federal jurisdiction and complex civil cases including dispositive motions and class actions; and delved into specific complex civil litigation issues including those presented in data-breach cases, consumer litigation and disability wage cases. In connection with the workshop, the Administrative Office conducted a retirement planning program for judges on August 25-26, 2022.

Fiscal Year 2022 Judiciary Conferences that Cost More Than \$100,000 (Federal Judicial Center)

Conference Name	Location	Start Date	End Date	Cost	Attendees	Purpose
National Conference for Pro Se and Death Penalty Staff Attorneys	San Diego, CA	09/07/22	09/09/22	\$226,745	130	Pro se and death penalty staff attorneys increased their awareness of and ability to make appropriate choices when faced with ethical issues including conflicts of interest; strengthened their knowledge of the First Step Act; heightened their awareness of First Amendment issues and transgender issues in prisoner civil rights litigation; increased their knowledge and understanding of RLUIPA by using interactive polling features; and furthered their understanding of death penalty issues by using hypotheticals and participating in small group discussions.
Federal Court Leadership Development Program Graduation (Class I & II)	Indianapolis, IN	09/13/22	09/14/22	\$103,536	124	The Federal Court Leadership Development Program (FCLDP) is a twelve-month program designed for nonsupervisory staff working in appellate, district, and bankruptcy courts, circuit offices, and probation and pretrial services offices with three years or more of experience in the federal courts. The program helps participants develop their leadership knowledge and skills and prepare for future leadership roles.

Fiscal Year 2022 Judiciary Meetings and Conferences That Cost More Than \$100,000
 (United States Sentencing Commission)

Conference Name	Location	Start Date	End Date	Cost	Attendees Funded by the Judiciary	Purpose and Benefits
National Seminar on the Federal Sentencing Guidelines for Judges	Boston, MA	06/22/22	06/24/22	\$238,654	18 (USSC funded) 108 (Courts and other judicial services and AO funded)	The seminar focused on applying guidelines in a uniform manner across the nation, thereby reducing unwarranted regional sentencing differences. The national seminar convened federal judges in one location for a series of expert panels and presentations over a two-day period.