

Sandberg

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03-AP-148



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January 12, 2004

Mr. Peter G. McCabe, Secretary
Committee on Rules of Practice and Procedure
Administrative Office of the U.S. Courts
One Columbus Circle, N.E.
Washington, D.C. 20544

Dear Mr. McCabe:

I would like to express our opposition to the proposed Federal Rule of Appellate Procedure 321.

As President of a California based business that employs over 400 people, we oppose the proposal because it will make litigation more expensive and will give an advantage to larger and better-financed litigants. It may also add delay and complexity to the litigation process.

Again, on behalf of small businesses in California, I want to urge you to please stop this proposal.

Thank you for your consideration.

Respectfully,

A handwritten signature in cursive script, appearing to read "John A. Sandberg".

John A. Sandberg
President

JAS/bzm